## Performance Measures - Evaluation of APP Progress to Meet Commitments

To accompany document "Performance Indicators for Evaluation of APP FCP and Additional Public Statements"

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**Too Early to Evaluate** – Describes situations where the Evaluation Team has not been provided adequate information, or the team is unable to find sufficient information, to evaluate the progress to meet the Commitment or Element. This includes situations where it is too early to evaluate progress because planned activities, programs or processes have not yet started or are at a very early stage.

Commitment (Element) Not Met – Describes situations where there are on-going activities or actions in the supplier concessions that are not in conformity with the Commitment or Element. The non-conformities are not minor exceptions. They are not limited, non-systemic or site-specific situations and are not being addressed. It also describes situations where actions did not meet a deadline date set in the FCP and describes situations where no progress has been made to initiate any action to address a Commitment or Element.

**Limited Progress** – Describes situations where work to address the commitment or element is at an early stage, either in the development of plans, policies, or procedures <u>or</u> in the implementation or delivery of actions or programs in the forest or the community. It also describes situations where plans, policies or procedures to implement actions to meet the Commitment or Element may be well developed but where there is limited on-the-ground performance or actions to deliver and implement the Commitment or Element in the forest or the community.

Moderate Progress – Describes situations where work to implement or deliver the Commitment or Element is underway. A work plan and timetable have been completed and plans, policies or procedures necessary to implement the Commitment or Element are developed. Specific fieldwork or programs have been implemented and some or all parts of the Commitment or Element are in early stages of being delivered. However, considerable additional work is required.

**Significant Progress** – Describes situations where work to implement and meet the Commitment or Element is well underway both in the development of policy, procedures and planning process and in implementation and delivery in the forest or the community. Fieldwork or programs are well advanced and most of the work required to meet the Commitment or Element has been completed or is close to completion.

**Commitment (Element) Met** – Describes situations where work to develop policies, plans and procedures and implement programs or actions to meet the Commitment or Element is complete. The Commitment or Element is met in all significant aspects. Only minor exceptions or limited non-systemic, site-specific examples of incomplete, or non-conforming work exist and these are being addressed.

These Performance Measures are used to describe APP's progress to meet 15 Commitments and 70 Elements. These same Measures are used at two different levels.

- The Element level. A Performance Measure at the Element level describes the progress to meet a single constituent part of a larger Commitment. It is based on consideration of the progress to meet a number of Performance Indicators developed for each element.
- The Commitment level. A Performance Measure at the Commitment level describes the progress to meet the whole Commitment. It is a summary based on consideration of each of the Performance Measures for each of the Elements that make up the Commitment. The Performance Measure at the Commitment level recognizes that the constituent Elements are of different importance or consequence and it is not an average. Progress to meet an Element that involves delivery or implementation of actions in the forest<sup>1</sup> or the community is often considered to be more important in determining the summary Performance Measure at the Commitment level than the progress to meet an Element that involves preparation of plans, policies or procedures.

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<sup>&</sup>lt;sup>1</sup> Forest refers to both the natural forest and the plantation forest within a concession